

building a healthy future

The graphic features the text 'building a healthy future' in large, white, sans-serif font, stacked vertically. The word 'building' is on the top line, 'a' is on the second line, 'healthy' is on the third line, and 'future' is on the fourth line. The letters are integrated with illustrations: a construction worker on a ladder is positioned between 'building' and 'a'; another construction worker is on a ladder between 'a' and 'healthy'; a construction crane is positioned between 'healthy' and 'future'; a female healthcare professional is on the left side of 'future'; and two male healthcare professionals are on the right side of 'future'. The background is a dark blue gradient with a colorful geometric pattern in the top right corner.

Peta Jamieson, Chair, Wide Bay Hospital & Health Board

The Past: The story in 2012

- Wide Bay Hospital and Health Service (WBHHS) established in 2012 as part of Queensland Health restructure
- Maximum outpatient waits up to 12 years
- Maximum endoscopy waits up to 3.5 years
- Maximum elective surgery waits up to 3 years
- Not meeting emergency department targets
- \$45 million deficit

The Present: Our performance

- Now we are one of the best performing Hospital and Health Services in Queensland
 - No long waits for outpatients, elective surgery or endoscopy
 - Among best emergency department performers in Queensland
 - Significant increase in access to local specialist services
 - Budget of \$630 million (\$200 million more than 2012), now managed sustainably
- Government is now confident in our efficiency levels, meaning they know we use our resources well



The Present: Our capital programme

- Extensive capital program all over Wide Bay, which helps provide work for local contractors (usually about 75% local). Recent and current examples:
 - Cancer Care and Oral Health centres, Bundaberg and Fraser Coast
 - Mental Health Community Care Unit, Bundaberg
 - Emergency and Outpatients upgrade, Maryborough
 - New Emergency Department, education centre and future inpatient unit, Hervey Bay
 - Step Up Step Down mental health facility, Bundaberg
 - Rural facility upgrades (eg Gayndah refurb, Childers kitchen, Gin Gin refurb, new Biggenden MPHS)
 - Bid for a new Mental Health inpatient unit, Hervey Bay



The Present: New services

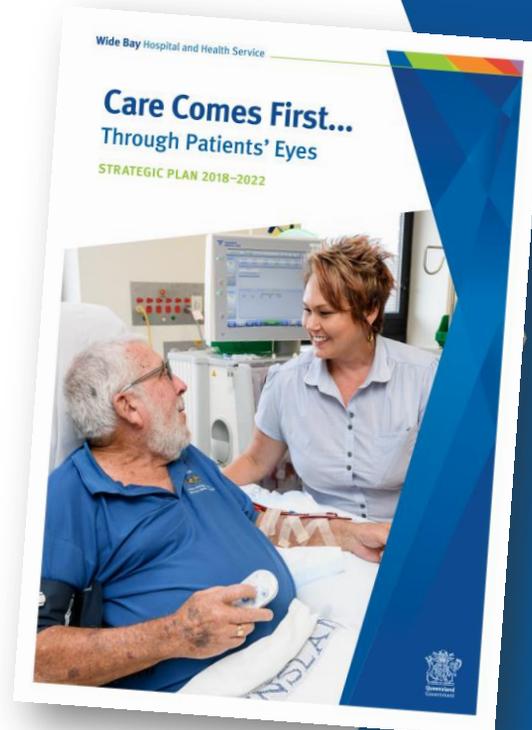
- Medical Oncology – from new cancer care centres
- Radiation Oncology – partnership with GenesisCare
- Paediatric ENT surgery – Mater Bundaberg
- Ophthalmology – partnerships in Hervey Bay, Bundaberg
- Endoscopy – two new partnerships Hervey Bay, Bundaberg
- Cardiac investigations, angiography and stenting – partnership with GenesisCare

On top of 3,700 internal staff, the above public-private contracts – worth about \$15M in total – employ approx. 170 FTE.



The Future: Our Strategic Plan

- A new four-year plan to provide the best possible health care for our community into the future
- Public and staff consultations
- Challenging and aspirational
- To be launched late October 2018



The Future: Bundaberg Hospital

- State Government has provided \$3 million for a detailed business case for a new or significantly refurbished Bundaberg Hospital
- This would have impacts across the region
- No different from other capital works schemes, but larger
- We have an established and consistent process for all major infrastructure projects
- This process ensures government is confident and able to make an informed decision

A priority strategic initiative

The planning process for a new or significantly refurbished Bundaberg Hospital, as overseen by the state Investment Review Committee:

- **Gate 0** – Basic outline and concept proposal
- **Gate 1** – Preliminary business case evaluation
- **Gate 2** – Detailed business case, design and tender phase
- **Gate 3** – Procurement and works commencement
- **Gate 4** – Project delivery, construction and commissioning

Where we are now

- Aiming to present the preliminary business case to Investment Review Committee by early 2019
- State Government will then decide whether to significantly refurbish or build a new facility (potentially with Level 5 services)
- We can't proceed to Gate 2 without State Government agreement to underpin long-term project with capital investment
- If we build a Level 5 facility, annual budget would increase by \$150-200 million, with a phased expansion of services over 5-10 years.



Regional impacts and opportunities



The key numbers

- Capital spend on hospital unknown, but likely to exceed \$500 million
- WBHHS annual budget would increase by an estimated \$150-200 million recurring
- Potential to create an estimated 500 – 800 new jobs



Regional impacts and opportunities



Workforce impacts – giving our kids more local opportunities

- Development of Medical School
 - Target 2020/21 commencement
 - Full Academic Structure – Joint senior medical appointments
 - 50-60 students per year – 4-year program rising to 100 per year
- Development of Health and Science Academic Centre
 - Expand range of courses in Wide Bay – Allied Health focus
- Significant expansion of Business School
 - Up to 200 MBA working students within health setting



Regional impacts and opportunities



A Level 5 hospital with full university status would change the face of health in the Wide Bay, and the region's economy.

- Combined health and education job growth of about 1,000 direct posts – injection of more than \$150 million/year into regional economy
- Multiplier effect – flow-on impacts for schools, housing, services, hospitality, arts/entertainment etc
- Game-changer for the regional economy.



QUESTIONS